

**Board and Committee Memberships**

An "x" denotes Membership of Board or Committee "Ch" denotes Chair of Board or Committee			Combined Board (8)																Fees reflect annual gross amounts payable and date from 1 December 2016									
			Non-Charitable				Charitable				ARC	TIC	Rem & Noms	DPRG	Pensions Advisory Panel	SAH	Radian Capital	RHL	RCSL	RLL	Wayfarer	Board Member	Group Chair	Group Vice Chair	Senior Ind Dir	Committee Chair	Exec Panel Adviser	Total
			Radian	Windsor	Swaythling	Oriel	Drum	Portal																				
Carol	Bode	CB	Ch	Ch	Ch	Ch	Ch	Ch			x										£23,000	£0		£0		<b>£23,000</b>		
Michael	Sweeney	Staff	x	x	x	x	x	x		x		Ch		x	x						£0	£0	£0		£0	<b>£0</b>		
Simon	Porter	CB	x	x	x	x	x	x	Ch	x											£9,000	£0	£0		£2,500	<b>£11,500</b>		
Mandy	Clarke (SID)	CB	x	x	x	x			x		Ch										£9,000	£0	£0	£2,500	£0	<b>£11,500</b>		
Richard	Williams (VC)	CB	x	x	x	x				x	x										£9,000	£0	£2,500		£0	<b>£11,500</b>		
Martin	Hurst	CB	x	x	x	x			x	Ch											£9,000	£0	£0		£2,500	<b>£11,500</b>		
Ashley	West	CB					x	x	x		x										£9,000	£0	£0			<b>£9,000</b>		
Jayne	Beeson	CB					x	x	x												£9,000	£0	£0		£0	<b>£9,000</b>		
Denise	Catterall	Ind										Ch									£0	£0	£0		£0	£4,000	<b>£4,000</b>	
Peter	Evans	Staff													x													
Beverley Anne	Costain	Staff					x	x		x		x	x	x	x	x	x	x	x	x								
James	Pennington	Staff										x																
Staff	Designate 1	Staff											x															
Staff	Designate 2	Staff											x															
Staff	Designate 3	Staff											x															
Total current members =			6	6	6	6	6	6	5	5	4	3	5	2	3	1	1	1	1									
Min. number of members =			5	5	5	5	5	5	3	4	3	3	-	2	2	-	-	-	-									
Max. Number of members =			12	12	12	12	12	12	-	-	-	3	-	15		-	-	-	-									
Quorum =			3	3*	3	3#	3*	3	3	3	3	3	2	2	2													
			Radian	Windsor	Swaythling	Oriel	Drum	Portal	ARC	TICO	Rem & Noms	DPRG	Pensions Advisory Panel	SAH	Radian Capital	RHL	RCSL	RLL	Wayfarer									

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|-----------------------|---------------------------------------|------------|-----------------------|
| <b>ARC</b>            | Audit & Risk Committee                | <b>Ind</b> | Independent member    |
| <b>TIC</b>            | Treasury & Investment Committee       | <b>CB</b>  | Combined Board member |
| <b>Rem &amp; Noms</b> | Remunerations & Nominations Committee | <b>Ch</b>  | Chair                 |
| <b>EDP</b>            | Executive Development Panel           | <b>VC</b>  | Vice Chair            |
| <b>PAP</b>            | Pensions Advisory Panel               | <b>Ob</b>  | Observer              |
| <b>DPRG</b>           | Development Programme Review Group    |            |                       |

\* or half Board whichever lower

# Any 3 Board members